



<b>Meeting</b>	<b>Resources Committee</b>
<b>Date</b>	<b>13 August 2024</b>
<b>Location</b>	<b>Webex</b>
<b>Title of Paper</b>	<b>Committee Priorities and Outcomes</b>
<b>Presented By</b>	<b>Grant Macrae, Committee Chair</b>
<b>Recommendation to Members</b>	<b>For Discussion</b>
<b>Appendix Attached</b>	<b>Yes – committee priorities and outcomes report</b>

**PURPOSE**

This paper provides reflections on areas of committee focus over 2023/24 and outlines priority area of focus and target outcomes for the period 2024-2026.

## **1. Background and Context**

- 1.1. A summary of key business is reported to the Authority board after each committee meeting, ensuring that key areas of assurance and any issues of concern are highlighted for awareness across the Authority membership, and that achievements are noted and celebrated.
- 1.2. In line with the Authority's approach to continuous improvement in committee effectiveness and governance the Authority chair, Martyn Evans, requested that each committee chair identify priority areas of focus and target outcomes that they would take responsibility for driving progress on through governance and committee oversight.

## **2. Committee Priorities and Outcomes**

- 2.1. Appended to this report is a summary document which outlines reflections of the work of the committee over the last year as well as detailing the three main areas of focus I feel are critical to the success of the committee and the three target outcomes which will be key going forward.

## **3. FINANCIAL IMPLICATIONS**

- 3.1. There are no direct financial implications in this report.

## **4. PERSONNEL IMPLICATIONS**

- 4.1. There are no direct personnel implications in this report.

## **5. LEGAL IMPLICATIONS**

- 5.1. There are no direct legal implications in this report.

## **6. REPUTATIONAL IMPLICATIONS**

- 6.1. This report provides examples of committee scrutiny, challenge and support with a focus on driving continuous improvement.

## **7. SOCIAL IMPLICATIONS**

- 7.1. There are no direct social implications in this report.

**8. COMMUNITY IMPACT**

8.1. There are no direct community implications in this report.

**9. EQUALITIES IMPLICATIONS**

9.1. There are no direct equalities implications in this report.

**10. ENVIRONMENT IMPLICATIONS**

10.1. There are no direct environment implications in this report.

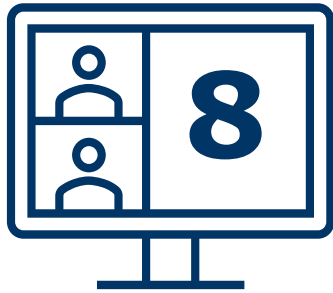
**RECOMMENDATIONS**

Members are invited to discuss the content of this report.

# Resources Committee

## 2023-24 Reflections

### Committee activity



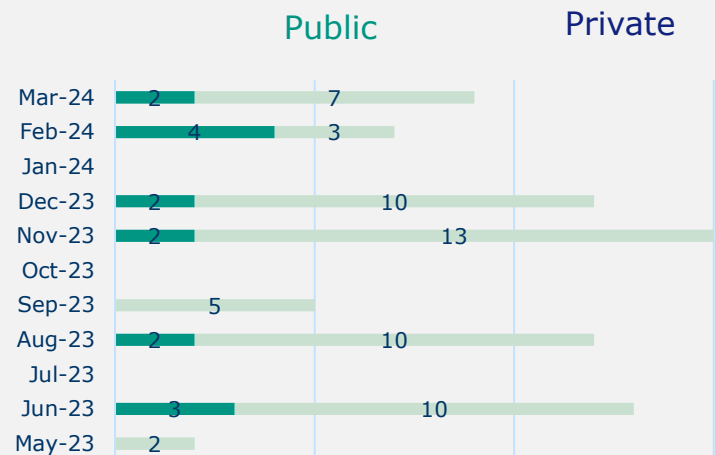
meetings held during the year

18 Business Case/Project Scrutiny Reports

10 Estates Continuous Improvement Reports

17 Contract Award Approvals/Procurement Reports

### Papers presented



### Main areas of focus and assurance sought

#### Financial Monitoring

- Evidence that lessons learned are now embedded in financial monitoring and development of financial controls.
- Assurance of robust project budget management being in place.
- Routine attendance of an ACC to provide assurance in respect of operational impacts.

#### Additional Financial Monitoring

- Due to the early forecast revenue overspend extra committee oversight was established.
- This ensured oversight of financial and operational impacts of the mitigations to deliver required savings.

#### Business Case Scrutiny

- Focus of committee scrutiny is to be assured the proposals are affordable, sustainable and in line with Best Value principles.
- Focus on change reporting and management of impacts from changes.

#### Transformational Benefits

- Ongoing work to ensure progress is clearly reported.
- Articulating the impacts of investment decisions and how data is used across operational plans.

#### Budget setting

- Consideration of budget strategy.
- Oversight of budget setting process – cost pressures, savings and key budgeting assumptions.
- Recommendation to the Board to approve the budget proposal.

#### Refreshed delegated authorities

- Improved approach to approvals made through delegated authorities.
- Committee oversight remains proportionate with 6 monthly assurance and performance reporting.



# Resources Committee

## Current & future priorities

Priority areas of focus  
(2024 – 2026)

01

### LTFP

Medium and long-term financial strategies integrated with Revised Model of Policing (RMOP) multi-year plan

02

### Estates planning

Revised long-term Estates strategy and masterplan

03

### Modernisation & integration

Benefits reporting fully aligned with RMOP outcomes

### Estates rationalisation

Exploit all actionable opportunities to invest capital funding to rationalise and improve the Estate, particularly no-regrets refurbishments with co-location potential.

01

### Capital & reform spend

Normalise and de-risk the capital and reform spend profile, ensuring a reasonable distribution of costs across the year and alignment with procurement and delivery timescales.

02

### Transformation portfolio reporting

Establish a regular rhythm of transformation portfolio reporting, including RAG status and comparison of scope, milestones and financials vs business case.

03

Target Outcomes  
2025