

|     | M  | T       | W     | TH | F | SA | SU | M    | T             | W        | TH   | F  | SA | SU | M      | T  | W      | TH     | F      | SA | SU | M         | T      | W         | TH     | F      | SA | SU | M          | T         |        |        |    |    |    |    |
|-----|----|---------|-------|----|---|----|----|------|---------------|----------|------|----|----|----|--------|----|--------|--------|--------|----|----|-----------|--------|-----------|--------|--------|----|----|------------|-----------|--------|--------|----|----|----|----|
| Jan | 31 | 1 HOL   | 2 HOL | 3  | 4 | 5  | 6  | 7    | 8             | 9 DD     | 10   | 11 | 12 | 13 | 14     | 15 | 16     | 17 TWG | 18     | 19 | 20 | 21        | 22 AC  | 23        | 24     | 25     | 26 | 27 | 28         | 29 CC     | 30 BM  | 31 FS  |    |    |    |    |
| Feb |    |         |       |    | 1 | 2  | 3  | 4    | 5 SPP         | 6 DD     | 7 RC | 8  | 9  | 10 | 11     | 12 | 13 SPA | 14     | 15     | 16 | 17 | 18        | 19 CC  | 20        | 21 TWG | 22     | 23 | 24 | 25         | 26        | 27     | 28 BM  |    |    |    |    |
| Mar |    |         |       |    | 1 | 2  | 3  | 4    | 5             | 6        | 7 DD | 8  | 9  | 10 | 11     | 12 | 13     | 14 RC  | 15     | 16 | 17 | 18 TWG    | 19     | 20        | 21 SPP | 22     | 23 | 24 | 25         | 26 CC     | 27     | 28 BM  | 29 | 30 | 31 |    |
| Apr | 1  | 2       | 3     | 4  | 5 | 6  | 7  | 8    | 9 DD          | 10       | 11   | 12 | 13 | 14 | 15     | 16 | 17     | 18     | 19 HOL | 20 | 21 | 22 HOL    | 23     | 24        | 25 FS  | 26 SBM | 27 | 28 | 29         | 30 RC     |        |        |    |    |    |    |
| May |    |         | 1 AC  | 2  | 3 | 4  | 5  | 6    | 7             | 8        | 9    | 10 | 11 | 12 | 13     | 14 | 15     | 16     | 17     | 18 | 19 | 20        | 21     | 22 BM     | 23     | 24     | 25 | 26 | 27         | 28        | 29     | 30     | 31 |    |    |    |
| Jun |    |         |       |    | 1 | 2  | 3  | 4    | 5             | 6        | 7    | 8  | 9  | 10 | 11     | 12 | 13     | 14     | 15     | 16 | 17 | 18        | 19     | 20        | 21     | 22     | 23 | 24 | 25         | 26 BM     | 27     | 28     | 29 | 30 |    |    |
| Jul | 1  | 2       | 3 CC  | 4  | 5 | 6  | 7  | 8    | 9             | 10       | 11   | 12 | 13 | 14 | 15     | 16 | 17     | 18     | 19     | 20 | 21 | 22 SPP WS | 23     | 24 CAM OG | 25 FS  | 26     | 27 | 28 | 29 SBM     | 30 RC     | 31     |        |    |    |    |    |
| Aug |    |         |       | 1  | 2 | 3  | 4  | 5    | 6             | 7 DD     | 8    | 9  | 10 | 11 | 12     | 13 | 14     | 15     | 16     | 17 | 18 | 19        | 20     | 21 BM     | 22 SPA | 23 CC  | 24 | 25 | 26         | 27 CAM OG | 28     | 29 SPP | 30 | 31 |    |    |
| Sep |    |         |       |    |   |    | 1  | 2    | 3             | 4        | 5    | 6  | 7  | 8  | 9      | 10 | 11     | 12     | 13     | 14 | 15 | 16        | 17 SPA | 18        | 19     | 20     | 21 | 22 | 23         | 24 BM ARA | 25     | 26     | 27 | 28 | 29 | 30 |
| Oct | 1  | 2 CC WS | 3     | 4  | 5 | 6  | 7  | 8    | 9 DD          | 10 LACA  | 11   | 12 | 13 | 14 | 15     | 16 | 17     | 18     | 19     | 20 | 21 | 22        | 23     | 24        | 25     | 26     | 27 | 28 | 29 SPP W/S | 30        | 31 FS  |        |    |    |    |    |
| Nov |    |         |       | 1  | 2 | 3  | 4  | 5 RC | 6 LACA APPEAL | 7        | 8    | 9  | 10 | 11 | 12 SPA | 13 | 14 SPP | 15     | 16     | 17 | 18 | 19        | 20     | 21 CC     | 22     | 23     | 24 | 25 | 26         | 27 BM Q2  | 28     | 29     | 30 |    |    |    |
| Dec |    |         |       |    |   | 1  | 2  | 3    | 4 DD          | 5 CAM OG | 6    | 7  | 8  | 9  | 10     | 11 | 12     | 13     | 14     | 15 | 16 | 17        | 18     | 19        | 20     | 21     | 22 | 23 | 24         | 25 HOL    | 26 HOL | 27     | 28 | 29 | 30 | 31 |

- BM** Board Meeting
- SPM** Special Board Meeting
- DD** Board Development Day

- SPA** Succession Planning and Appointments Committee
- CC** Complaints and Conduct Committee
- RC** Resources Committee
- RC WS** Resources Committee Workshop
- FS** Forensic Services Committee
- CC WS** Complaints and Conduct Committee Workshop

- AC** Audit Committee
- SPP** Strategy, Policy Performance Committee
- SPP WS** Strategy, Policy Performance Committee Workshop
- TWG** Transformation Working Group
- CAM OG** CAM Oversight Group
- LACA** Legal Actions, Claims and Appeals Committee
- LACA APPEAL** Appeals Hearing

- Half Term Recess** February
- Spring Recess** April
- Summer Recess** July
- Autumn Recess** October
- Winter Recess** December