

	M	T	W	TH	F	SA	SU	M	T	W	TH	F	SA	SU	M	T	W	TH	F	SA	SU	M	T	W	TH	F	SA	SU	M	T					
Jan	31	1 HOL	2 HOL	3	4	5	6	7	8	9 DD	10	11	12	13	14	15	16	17 TWG	18	19	20	21	22 AC	23	24	25	26	27	28	29 CC	30 BM	31 FS			
Feb					1	2	3	4	5 SPP	6 DD	7 RC	8	9	10	11	12	13 SPA	14	15	16	17	18	19 CC	20	21 TWG	22	23	24	25	26	27	28 BM			
Mar					1	2	3	4	5	6	7 DD	8	9	10	11	12	13	14 RC	15	16	17	18 TWG	19	20	21	22	23	24	25	26 CC	27	28 BM	29	30	31
Apr	1	2	3	4	5	6	7	8	9 DD	10	11	12	13	14	15	16	17	18	19 HOL	20	21	22 HOL	23	24	25 FS	26	27	28	29	30 RC					
May			1 AC	2	3	4	5	6	7	8 SPP	9	10	11	12	13	14	15 SPA	16 CC	17	18	19	20	21	22 BM	23	24	25	26	27	28	29	30	31		
Jun					1	2	3	4	5	6	7	8	9	10	11 RC	12 DD	13	14	15	16	17	18	19	20	21	22	23	24	25	26 BM	27	28 CC	29	30	
Jul	1	2	3	4	5	6	7	8	9	10	11 AC	12	13	14	15	16	17	18	19	20	21	22	23	24	25 FS	26	27	28	29	30	31 RC				
Aug			1 SPP	2	3	4	5	6	7 DD	8	9	10	11	12	13	14 SPA	15	16	17	18	19	20	21 BM	22	23 CC	24	25	26	27	28	29	30	31		
Sep					1	2	3	4	5	6	7	8	9	10	11	12 AC	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	
Oct	1	2	3 CC	4	5	6	7	8	9 DD	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31 FS				
Nov				1	2	3	4	5 RC	6	7 SPP	8	9	10	11	12	13 SPA	14	15	16	17	18	19	20	21 CC	22	23	24	25	26	27 BM Q2	28	29	30		
Dec				1	2	3	4	5 DD	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	

BM Board Meeting
DD Board Development Day

SPA Succession Planning and Appointments Committee
CC Complaints and Conduct Committee
RC Resources Committee
RC Resources Committee Workshop
FS Forensic Services Committee

AC Audit Committee
SPP Strategy, Policy Performance Committee
SPP Strategy, Policy Performance Committee Workshop
TWG Transformation Working Group

Half Term Recess February
Spring Recess April
Summer Recess July
Autumn Recess October
Winter Recess December