

SCOTTISH POLICE  
AUTHORITY

<b>Meeting</b>	<b>SPA Board Meeting</b>
<b>Date</b>	<b>2 May 2018</b>
<b>Location</b>	<b>Stirling Court Hotel, Stirling</b>
<b>Title of Paper</b>	<b>SPA Report: 2026: Serving a Changing Scotland</b>
<b>Presented By</b>	<b>Kenneth Hogg</b>
<b>Recommendation to Members</b>	<b>For Noting</b>
<b>Appendix Attached</b>	<b>No</b>

**PURPOSE**

To provide contextual information about the SPA's role in monitoring the implementation of *2026: Serving a Changing Scotland*

## 1. INTRODUCTION

1.1.1 The following documents are presented for the Board's approval under agenda item 6: '*2026: Serving a Changing Scotland*'.

- 3 year financial plan
- 10 year financial strategy
- 3 year implementation plan

In addition, the following item is presented for approval under agenda item 14.

- Corporate Services target operating model

## 2. SPA's ROLE IN MONITORING THE IMPLEMENTATION OF '*2026: SERVING A CHANGING SCOTLAND*'

2.1 One of SPA's main statutory functions, set out in section 2 of the Police and Fire Reform (Scotland) Act 2012, is to hold the Chief Constable to account for the policing of Scotland in accordance with the Strategic Police Plan. The current Strategic Police Plan ('*2026: Serving a Changing Scotland*') contains the following six strategic objectives:

- Improving public contact, engagement and service
- Strengthen effective partnerships
- Empower, enable and develop our people
- Invest in our use of information and technology
- Enhance cyber and forensic capabilities
- Transform corporate support services

2.2 SPA has a key role in monitoring progress towards these strategic objectives and delivery of the associated benefits to the public and communities.

## 3. IMPLEMENTATION AND FINANCIAL PLANS

3.1 It is essential that clear financial and delivery plans set out how *2026: Serving a Changing Scotland* will be delivered, how the current operating financial deficit will be eliminated to the agreed timescale (by 2020/21), and how future financial sustainability will be achieved.

3.2 The 3 year Financial Plan, the 3 year Implementation Plan and the key underpinning reform projects such as those for Corporate Services and Data and ICT must therefore be complementary. The SPA Board considered the 3 year 2026 Implementation Plan at its meeting on 29 March 2018 and decided to defer a decision on approving the plan until the 2 May meeting in order to be able to consider it alongside the 3 year financial plan.

**RECOMMENDATIONS**

Members are requested to note the information contained within this report.