

Meeting	Public SPA Board Meeting
Date	22 June 2017
Location	Carlton Hotel, Edinburgh
Title of Paper	SPA Governance Arrangements
Item No.	8.4
Presented by	Andrew Flanagan
Recommendation to Members	For Approval
Appendix Attached	NO

PURPOSE

The purpose of this report is to request approval of the proposal for the SPA Approach to the Governance Arrangements for the oversight of the Police Scotland 2026 transformation programme.

1. BACKGROUND

- 1.1 Following the approval of the Policing 2026 strategy, which has been a joint development between the SPA and Police Scotland, we will move to the implementation phase of a major transformation programme to deliver the initial priorities for the first three years of the strategy period. Responsibility for delivery of the transformation programme is for Police Scotland and the role of the SPA is to oversee the programme and hold Police Scotland to account for its implementation. Police Scotland is creating a programme management office and its own set of internal governance arrangements. The SPA needs to mirror these arrangements and ensure there is a clear interface with the Transformation Board within Police Scotland

2. FURTHER DETAIL ON REPORT TOPIC

- 2.1 Full governance and oversight of the transformation programme will be the responsibility of the Board and quarterly progress reports will be submitted for the board's consideration at public board meetings. To inform the Board's consideration, it is proposed to establish a working group of the Board which will allow for more detailed examination and understanding. This will follow a similar format to the C3 Governance and Assurance Group. As this is the most significant change programme that Police Scotland will have undertaken, the working group will be chaired by the SPA Chair and membership will include the Chairs of the Audit, Finance, People and Policing Committees to ensure the work of the transformation work group is fully co-ordinated with the work of these committees. The attendees from Police Scotland will include, the Chief Constable, the Deputy Chief Officer, the ACC Strategic Change and the head of the PMO. Other attendees will be expected dependent on topics to be covered. The working group will meet quarterly and papers should be provided to members seven days in advance.
- 2.2 The working group's role is to oversee and monitor progress of the transformation programme. It would focus on the project management aspects of the programme, monitor risks associated with the programme, review progress on individual projects and seek assurance on corrective actions when necessary. It would also be a forum where informal soundings

can be taken or advice sought by police Scotland. It is not intended to replace any of the governance processes, or the work of the formal Board Committees. Individual projects and business cases will still require to follow the normal approval processes in line with the Scheme of Delegation and Matters Reserved for the Board. Direction and management of the transformation programme remains the responsibility of Police Scotland under the leadership of the Chief Constable.

- 2.3 If this proposal is approved, an initial meeting of the group will take place during the summer with an aim to develop full terms of reference and a meeting schedule which will be brought to the August Board meeting for approval.

3. FINANCIAL IMPLICATIONS

- 3.1 There are no direct financial implications associated with this report.

4. PERSONNEL IMPLICATIONS

- 4.1 There are no direct personnel implications associated with this report.

5. LEGAL IMPLICATIONS

- 5.1 There are no direct legal implications associated with this report.

6. REPUTATIONAL IMPLICATIONS

- 6.1 There are no direct reputational implications arising from with report.

7. SOCIAL IMPLICATIONS

- 7.1 There are no social implications directly associated with this report.

8. COMMUNITY IMPACT

- 8.1 There are no community impact implications directly associated with this report.

9. EQUALITIES IMPLICATIONS

- 9.1 There are no equalities implications directly associated with this report.

10 ENVIRONMENTAL IMPLICATION

10.1 There are no environmental implications associated with this report.

RECOMMENDATIONS

The Board is asked to:

APPROVE the proposed approach to the SPA's governance arrangements for the oversight of the Police Scotland 2026 transformation programme.