

SCOTTISH POLICE
AUTHORITY

Meeting	SPA Audit Committee
Date	24 July 2018
Location	Pacific Quay, Glasgow
Title of Paper	General Data Protection Regulation (GDPR) Police Scotland Preparedness
Item Number	6.2
Presented By	CS John Paterson
Recommendation to Members	For Noting
Appendix Attached	Yes – Progress report on Scott Moncrieff 'GDPR Readiness, December 2017' recommendations.

PURPOSE

The purpose of this paper is to provide an update on the progress by Police Scotland to address the measures on Data Protection Reform which are a result of the Data Protection Act which implemented the General Data Protection Regulation 2016 (GDPR) and Law Enforcement Directive.

For ease of reference, this paper utilises the same format as per previous submissions to the Audit Committee and SPA Board.

The paper is presented in line with the Scottish Police Authority / Police Scotland Scheme of Administration.

The paper is submitted For Noting.

1. BACKGROUND

- 1.1 The GDPR is a regulation by which the European Parliament and its associated bodies intend to strengthen and unify data protection for individuals within the European Union (EU). The new Data Protection Act, which incorporates GDPR, replaced the previous Data Protection Act 1998.
- 1.2 As part of the Act, the UK implemented the Law Enforcement Directive (LED). Both LED and GDPR commenced on the same date, 25 May 2018.
- 1.3 Information Management as the lead department, is providing the necessary guidance to the changes in process which are required to meet legislative compliance.

2. FURTHER DETAIL ON THE REPORT TOPIC

- 2.1 The Police Scotland Data Protection Reform Project was established in November 2017, following recruitment and appointment of the Project Team, with the final member of staff taking up post in February 2018. The Project SRO is Assistant Chief Constable Alan Speirs (Professionalism & Assurance) and Chief Superintendent John Paterson, Head of Governance, Audit & Assurance is the Deputy SRO.
- 2.2 The multi-disciplinary Project Board comprises senior officers and members of police staff from both operational and corporate functions to ensure appropriate governance and coordination of the required changes in internal processes and policy.
- 2.3 In December 2017, Police Scotland received an internal audit report from Scott-Moncrieff 'GDPR Readiness, December 2017' which made 6 recommendations. Members of the Audit Committee are provided with fortnightly updates on both the Project status and the progress being made with each of the audit recommendations. The most recent update in respect of the progress made against the Scott-Moncrieff recommendations is provided in Appendix 'A' to this report.
- 2.4 The Project Team has adopted the Information Commissioner's '12 Step Plan' towards achieving compliance with the new legislation, whilst at the same time engaging with the wider policing community through the National Police Chief's Council Data Protection Portfolio to ensure Police Scotland adopts consistent practices and approaches

towards data protection reform. Due to the different legislative frameworks in relation to law enforcement processing, Police Scotland has, in certain circumstances, been required to assess the impact of, and develop bespoke practices, which meet the requirements of both the Act and Scottish law, particularly around sharing of wellbeing concerns with partner agencies.

2.5 Preparation and Progress

Using the ICO's 12 Step Plan as the project baseline, the following progress has been made to date.

2.5.1 **Awareness** – This step involves raising and maintaining awareness across the organisation that the law has changed. As previously highlighted, the Project Team completed seven communication and engagement events across the country with an attendance of circa **600** officers and staff across from all divisions and departments. This was supported by a programme of local support meetings, and a robust communications strategy, which has seen revisions made to the main Information Management Intranet site and the creation of a dedicated Data Protection Reform Intranet page which contains news releases and FAQs. From the end of November 2017 to date, the Intranet site has been visited on over **16,500** occasions; news articles viewed over **25,000** times and over **11,300** line manager emails sent. In addition, a video featuring Assistant Chief Constable Alan Speirs achieved over **3,300** views; an animated strip banner reminder was added to homepage of the Intranet linking to the Moodle page for completion of the three briefing modules. A full page article for the Beat magazine has also been created for publication in August.

2.5.2 In addition three bespoke briefing packages (General Awareness, Behaviours & Security and Consent & Seeking Views) have been published on the Moodle on-line training platform; completion is mandatory for all police officers and staff. The current force completion rate for all three packages is approx' 70%.

2.5.3 **Information Held** – Completion of the Information Asset Audit involves documenting the personal data Police Scotland holds, where it came from and who it is shared with. Strategic Information Asset Owners have been identified for key ICT applications and to bring legacy applications into conformity with the weeding and logging requirements of the regulations. As part of this task, business areas

are required to risk assess these systems and responses will be collated by the Project Team for submission to the Data Retention & Review Design Authority. To date, 13 memos have been sent out to respective business areas with responses requested by August 2018.

- 2.5.4 **Communicating Privacy Information** – This step involves reviewing and making any relevant changes to privacy notices. At present two types of privacy notice have been created, one for law enforcement processing and others for all other processing which falls under GDPR. In conjunction with business areas, the Project Team has created and published 14 Privacy Notices. These are published on the external website and will be made available in other formats as required.
- 2.5.5 **Individuals Rights** – This step involves checking policy and procedures to ensure they cover all the rights of individuals, including how we would delete data or provide data electronically in a commonly used format. Four Standard Operating Procedures (SOPs) have been updated and published; Data Protection, Subject Access Request, Security Incident Reporting & Management and Information Sharing. Additionally, a large number of forms and other guidance documents have been identified that will require review and / or updating. A process flow is now being used by the Force Policy Support Unit to assist Divisions / Departments / Business Areas in updating these documents.
- 2.5.6 **Subject Access Requests** – This step involves incorporating the removal of the subject access fee arrangements and the change to processing timescales. The SAR process has been updated alongside the revised Standard Operating Procedure and is now in place.
- 2.5.7 **Legal Basis for Processing** – This step involves defining the reason we are processing data. This process has been incorporated into the Privacy Notices which are published on the external website. All 14 Privacy Notices now published contain information relating to Police Scotland's legal basis for processing data and will be reviewed on a regular basis.
- 2.5.8 **Consent** – This step involves reviewing how Police Scotland seeks, records and manages consent and updating practices where required. An interim position on the sharing of wellbeing concerns was reached on 16 May 2018 and is now in place across the organisation. A

specific Moodle briefing package around consent has been published informing officers and staff around the new protocol.

Assurance will be sought from the Information Commissioner's Office (ICO) around these measures through a Data Protection Impact Assessment.

Additionally, the Risk & Concern Project alongside the Project Team developed specific guidance and tools for both operational officers and staff within Risk & Concern Hubs.

- 2.5.9 **Consent of Children** – This step involves consideration of how consent is obtained for processing data relating to children and whether parental consent is required. Guidance has been incorporated in the Moodle training package 'Consent' and within the interim approach to information sharing as detailed in 2.5.8
- 2.5.10 **Data Breaches** – This step involves ensuring the right procedures are in place to detect, report and investigate data breaches. Whilst Police Scotland currently reports certain breaches to the ICO, the new legislation requires the organisation to report a lower threshold of breach, with all breaches being reported within 72 hours. The 'Information Security Incident Reporting' SOP and internal processes have been updated and are now in place. Guidance to staff around how to handle data breaches has also been added as part of Moodle briefing Module 2 and other communications.
- 2.5.11 **Data Protection by Design and Privacy Impact Assessments (DPIAs)** – This step makes it an express legal requirement to adopt 'privacy by design' and to carry out Data Protection Impact Assessments. These were previously desirable but are now mandatory. The Project Team has developed DPIA templates and guidance which are now in use across the organisation. Specific communications have also been added to the Data Protection Reform Intranet site as well as through various briefings.
- 2.5.12 **Data Protection Officer** – As a public authority Police Scotland must have a Data Protection Officer (DPO). In this regard, the Service appointed its first ever DPO in May 2018.
- 2.5.13 **International Transfers** – The Project Team met with the International Assistance Unit and International Development & Innovation Unit to gain an understanding of their work and to provide

any advice on the implications of data protection reform for those respective areas of business. Additionally, the Team is also developing a process flow to allow any identified instances of International Transfers to be appropriately managed.

2.6 **Compliance and Assurance**

2.6.1 The Data Protection Reform Project aims to meet compliance by ensuring the necessary revisions to internal processes, SOPs and supporting documentation are in place. Delivery of these outputs is being monitored through the Project Board chaired by the Deputy SRO.

2.6.2 External assurance to the Project has been provided by a variety of means. This includes internal audits carried out by Scott-Moncrieff, regular updates to the Audit Committee, and through ICO inspections.

2.6.3 Excessive retention of personal data, including failure to weed police systems, either due to a lack of functionality on existing systems or application of the Records Retention Policy, remain the same under the new legislation and is a continuing risk to the Force.

2.6.4 As previously highlighted, to mitigate this risk, Police Scotland has established a Data Retention & Review Design Authority which provides a multi-disciplinary forum to prioritise and manage the work required by Strategic Information Asset Owners and ICT to meet legislative compliance. This forum also ensures there is a coordinated approach to related activity being undertaken across existing projects / programmes such as Digitally Enabled Policing, Core Operational Solutions, Data Insight and Data Governance.

2.7 **Looking Ahead**

2.7.1 Work will continue to develop the Information Asset Register with guidance and support provided to Strategic and Tactical Information Asset Owners by the Project Team. Key Information Assets are currently undergoing a risk based assessment to allow prioritisation for any remedial work that may be required for legislative compliance. The assessment is currently forecasted for completion by August 2018.

- 2.7.2 Privacy Notices, DPIA templates and the interim approach to Consent will be reviewed and where necessary amended by the Project Team during August 2018 to accommodate any organisational learning or newly identified requirements.
- 2.7.3 The Project Team continue to progress the International Transfers task.
- 2.7.4 Work with the Procurement Department since project start-up has seen GDPR compliance now embedded in the tender process and included in contract award recommendation reports.
- 2.7.5 Longer term Data Protection training requirements are currently being considered with an options paper being prepared for presentation to the Information Governance Group at the end of August 2018.
- 2.7.6 A key component of the project document set is a Lessons Learned Section. This is reviewed on a fortnightly basis and the content thus far has been shared within Police Scotland and with the SPA.
- 2.7.7 At this time, it is the intention to keep the Police Scotland Data Protection Reform Project running to ensure momentum and focus is maintained on the key areas set out in this document. The Project Team will also undertake activities on behalf of the Data Retention & Review Design Authority as they relate to GDPR / DPA 18 reform.

3. FINANCIAL IMPLICATIONS

- 3.1 There are financial implications in this report. Data protection reform will result in direct and indirect financial implications.
- 3.2 Fees for subject access requests will no longer be charged. This will result in lost annual revenue of circa £50,000. Where data breaches occur due to lack of management controls, the regulator may impose severe financial penalties ranging from 10 million euros, or 2% of turnover, up to 20 million euros or 4% of annual turnover.

4. PERSONNEL IMPLICATIONS

- 4.1 There are personnel implications associated with this paper. Public protection and sharing of information is an area considered particularly high risk as it may wholly or in part fall under GDPR,

thereby giving data subjects substantially increased rights. This will require operational officers to be fully aware of these rights and be able to articulate these as required.

5. LEGAL IMPLICATIONS

5.1 There are legal implications in this paper where failure to comply with data protection legislation may lead to enforcement action by the ICO. Legal action is more likely if preparation, implementation and ongoing compliance is not undertaken.

6. REPUTATIONAL IMPLICATIONS

6.1 There are reputational implications associated with this paper. Enforcement action by the ICO would lead to obvious reputational damage to Police Scotland and loss of public trust should the organisation be unable to demonstrate compliance with legislation.

7. SOCIAL IMPLICATIONS

7.1 There are no social implications associated with this paper.

8. COMMUNITY IMPACT

8.1 There are no community implications associated with this paper.

9. EQUALITIES IMPLICATIONS

9.1 There are no equality implications associated with this paper.

10. ENVIRONMENT IMPLICATIONS

10.1 There are no equality implications associated with this paper.

RECOMMENDATIONS

Members are requested to:

Note the contents of this report and the progress made in relation to data protection reform.

Scott-Moncrieff GDPR Audit - Progress Updates Utilising BRAG Status Key						Appendix 'A'	
Ref	Subject	Recommendation	Rating	Management Action	Due Date	Allocated To	Update
1	Gap Analysis - Info Asset Register	We recommend that management monitor outputs from information audits so that any additional project tasks and activities are identified and assessed as soon as possible. If any changes are necessary the impact of these should be formally assessed to establish whether they affect delivery timescales and staffing needs.		The Project Team will establish a methodology to assess the outcome of each audit to ensure any additional project tasks and activities which are required are addressed. These will be captured in 'issue logs' for progression. The methodology will be established by due date.	February 2018 March 2018 Ongoing / BAU	Project Lead	06/07 - Quality Assurance work continues in respect of the Information Asset Audit returns received. Any additional project tasks / resourcing issues will be highlighted to the Project Board.
2	Legacy Systems	There is a risk that, without formal opinion being sought on the applicability of the derogation, Police Scotland's interpretation of the derogation may be incorrect. If this is		The systems will be identified as part of the audit schedule. The assessment methodology mentioned in paragraph above should identify these. Police Scotland will seek legal opinion and	May 2018	Head of Information Management	28/02 - Following an enquiry with the Home Office, correspondence was received on 28 February 2018 which confirms it is intending to implement the derogation under Article 63(2) to allow

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		the case, this will have significant negative impact on the overall GDPR/LED project.		if upheld we will develop a plan to address the systems. If the position is not upheld a risk and impact assessment will be conducted to allow for appropriate action.			competent authorities until 6 May 2023 to make systems for automated processing set up before 6 May 2016 compliant with the Law Enforcement Directive (LED). This is covered by note 221 in the Explanatory Notes which states: 'Article 63(2) of the LED provides for a transitional period in respect of the logging requirements for automated processing systems set up before 6 May 2016; in such cases the requirements of Article 25(1), as transposed by clause 62, must apply by 6 May 2023'.
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							Such a change would be made by regulation under clause 206 which allows for the Home Secretary to make transitional provisions concerning the coming into force of any provision of the Bill. This would include in relation to Articles 63(2) and (3) of the LED.
3	Compliance by May 2018	We recommend that, where possible, areas of the Data Protection Reform project related to personal data are prioritised over operational data areas in order to increase the level of compliance by May 2018.		Business areas which process the highest volumes of personal data are being prioritised over operational areas where appropriate. This has already been reflected in the Information Asset scheduling. Areas which will not be	May 2018 Ongoing / BAU	Project Lead	06/07 - Linked to recommendation 1; the self-assessment process has been completed and work is under-way to highlight any gaps / prioritise activity. In addition, related matters are reviewed / progressed through

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				complaint will be subject to a Risk Assessment and required to detail their plans to move towards compliance.			the Data Retention & Review Design Authority.
4	Staffing Requirements	We recommend that an exercise is undertaken to populate the project plan with all tasks and activities that are necessary to achieve compliance by May 2018. This should include an assessment of the people resource needed to deliver each task and, where appropriate, any specialist skills needed to undertake the task activity. Once this exercise is		In early January 2018 further work will be undertaken to review and populate the existing detailed project plan which will take into account the resources required to deliver each activity.	February 2018 Ongoing	Project Manager	06/07 - Work continues to populate and develop the Project Document Set, including a full review of identified tasks, risks (inc cross referencing with organisational and strategic risks); additional contingencies and dependencies have been identified and the lessons learned section updated. In addition, membership of the

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		complete, a review should be performed to confirm whether there is sufficient people and skills available to address requirements.					Project Board has been extended with Subject Matter Experts and the SPA now forming part of the core membership.
5	Project Governance	Project Meetings are in place and the outcomes are recorded by means of an Action and Decision Log. Significant risks and updates will be escalated via the SRO and Deputy SRO to the Force Executive via existing governance structures.		Project Meetings are in place and the outcomes are recorded by means of an Action and Decision Log. Significant risks and updates will be escalated via the SRO and Deputy SRO to the Force Executive via existing governance structures.	February 2018	Project Lead	28/02 - Already implemented. Process is ongoing as part of Project Board.

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6	Comms Plan	We recommend management develop and implement the proposed communications plan for GDPR and LED as soon as is practical. The success of the communications plan should be subject to monitoring by the project team and any remedial action taken to address any instances where clarity is required in relation to roles and responsibilities.		Communication plan in place and subject to continual review via Project Board to ensure understanding across the organisation.	February 2018	Project Lead	28/02 - Already implemented. Comms plan agreed and in place and updated content added to the intranet site. Content will be staged in the coming months leading to implementation and afterwards to ensure the changes are visible.
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